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7 November 1951

MEMORANDUM OF CONVERSATION

SUBJECT: Certain Problems of Office Interrelationships

REFERENCE: Memorandum from Mr. Jackson to AD's, dated 4 June 1951,
same subject

1. With respect to item 1a. O/CI relationships with O/PC and O/SO are inhibited currently by the gaps in the O/CI T/O and in the case of O/O by the security restrictions imposed on O/O people. In the later case O/CI has to go to O/O rather than the contrary. O/SO referred to the historic use of the Reports Control Office with respect to receiving visitors to the desk officers and that it would be unwise in any way to impair this. I took exception to that statement and pointed out that insofar as the historic use of RC inhibited the intent of the Deputy Director in his paragraph 1a. RC would have to be reconsidered in the terms of its function. There is some intercourse between O/PC and O/CI, but I was not too convinced that this is moving along. O/RR and O/SI seem to have satisfactory relationships with O/CI.

2. I suggested with respect to the foregoing that the intent of Mr. Jackson would be achieved more quickly if there was a single officer in each AD's office responsible for observing and stimulating the kind of contact which is intended and that three months hence when we convene again to discuss this it seems to me there could be a more precise knowledge of how effective contact was becoming.

3. Paragraph 1b. was not discussed since it dealt only with O/CI regarding State Department and I said that that would be taken up separately.

4. Paragraph 2: In the last six months O/NE and O/CI have not been misled because of O/PC operational matters. O/PC and O/SO are receiving drafts of terms of reference of NIE's and drafts of the papers and their officers have been directed to make whatever contribution they consider useful. There have been two recent cases where O/PC has made a contribution, but generally this is not as fruitful as might have been expected. O/RR, O/SI, O/PC, and O/NE (?) are currently sitting on the O/CI Publication Board and thereby there is adequate coordination with respect to papers produced by O/CI.

5. With respect to paragraph 3 there has been little done in debriefing returning O/PC and O/SO personnel for the benefit of O/CI.

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In the last month O/PC has debriefed four. Both O/PC and O/SO admit that this is one problem on which much more could be done. It should be pointed out that among the returning O/SO and O/PC personnel many will not be worth debriefing for reasons of the nature of their experience abroad and the level of their competence but something more can be done. O/PC, O/SO, and O/CI have agreed to work together on this.

6. With respect to paragraph 4 there were no complaints.

JAMES Q. REBER

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